

Regional Project Management Business Process

EXECUTIVE SUMMARY



10 February 2000

1. **Purpose:** The RMB established a Process Action Team of seven District representatives to develop a Regional Project Management Business Process (RPMBP) or the SPD standard way to manage, execute, deliver, and closeout projects for our customers. Objectives of the RPMBP include: common project management processes, common use of PROMIS and CEFMS for management of ALL work (Civil, MILCON, HTRW, SFO/WFO, Civil O&M, Regulatory, Emergency Management, Real Estate, Military O&M, etc...), common reports including data rollups across Districts, ability to forecast total Division workload, ability to level resources across Districts, and ability to measure success of project delivery to our customers. The team's efforts focused as shown below.
2. **Standard Operating Procedures:** Standard Operating Procedures necessary to assure common project management activities and data development across the Division include:
 - SOP 1 District Acceptance and Assignment of Work
 - SOP 2 Project Initiation in PROMIS and CEFMS
 - SOP 3 Team Establishment and Team Processes
 - SOP 4 Use of PROMIS and NAS Minimum Requirements
 - SOP 5 PROMIS/CEFMS Interface
 - SOP 6 Regional Extract Database
 - SOP 7 Project Management Using Earned Value Analysis
 - SOP 8 Workload Analysis for FY, BY, BY+1
 - SOP 9 Minimum District Reports
 - SOP 10 Minimum Regional Reports
3. **Standard Reporting System and Regional Database:** Existing reporting systems and viewers (PPDS, Cooperative Reports Repository, CMR database) will continue to be used. New reports are also being generated to meet regional workload analysis needs. Data extracted for the reports will be "live" PROMIS data and nightly downloaded CEFMS data.
4. **Recommendations and Implementation:** The plans will include, over the next year, iterative cycles of:
 - RPMBP Concept Training and Communication
 - PROMIS User "How To" Training
 - Workload Management "How To" Training
 - Project Team Meetings and Data Development
 - PROMIS Data Loading, Review, and Verification
 - Organization Workload Analysis and Resource Leveling
 - District Analysis of Workload, Priorities, and Resource Conflict Resolutions
 - RMB Workload Analysis and Regional Resource Leveling Actions

For more information see <http://corpsnet.spk.usace.army.mil/rpmbp/>